Week 10: Saving Systems

Crik Candle Company manufactures low-end candles for restaurants. The company generates over $40 million in annual revenues and has more than 300 employees. You are in the middle of a large multimillion-dollar supply chain management implementation. Your project manager has just come to you with the information that the project might fail for the following reasons:
1) Several business requirements were incorrect and the scope has to be doubled.
2) Three developers recently quit.
3) The deadline has been moved up a month.

On the discussion board answer the following:
1) What options can your company follow to ensure the project remains on schedule and within budget.

As always, you are encouraged to respond to other student's postings.

These three items irreparably doom the project. If the only issue was the three developers recently quitting, I could make the case that the team would need to work through it. This could be accomplished by leveraging the remaining team members across the project. New hires on a project like this would be mostly useless, and actually detrimental to the project as experienced developers are pulled off their tasks to mentor the new employees.

Doubling the project scope and moving the deadline up a month are project-killers. It would be irresponsible to continue the project with these developments. The project is no longer feasible, and no matter how much money has been spent on it up to this point, the only course of action is to end the project now, before millions of more dollars are thrown after it.

Management won't like this news; however, they will suffer more from expecting an SCM system that does not work and ends up costing them even more money in the long run because it was a rush job with poorly defined requirements.